

# SAFe Agile Architecture Toolkit for Sparx

Introducing SAFe, a practical approach towards agile architecture, the importance of modeling and tool support, and how Sparx can realize this via an MDG

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# Agenda



## 1. SAFe

- Agile Architecture
- Modeling and Tool Support

## 2. SAFe Agile Architecture Toolkit for Sparx

- Overview
- Aligning architecture with business value
- Developing Solution Vision, Solution Intent, and Roadmaps
- Supporting Program Increment (PI) planning and execution
- Supporting new Strategic Themes and Value Streams

## 3. Next Steps

- Toolkit
- Enterprise Architecture



# SAFe

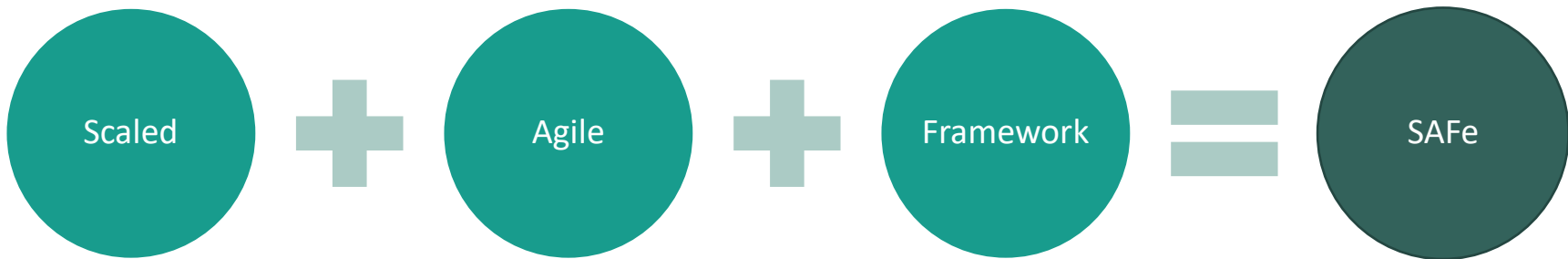
## SAFe Agile Architecture Toolkit for Sparx



# Scaled Agile Framework (SAFe)



“SAFe® for Lean Enterprises is a knowledge base of proven, integrated principles, practices, and competencies for achieving business agility using Lean, Agile, and DevOps”



- Enterprise scope
- Configurations (Essential, Portfolio, Large Solution, Full)

- Lean
- Agile
- DevOps

- v5.0 (January 2020)
- Commercial
- Training
- Certification
- Publications
- Conferences

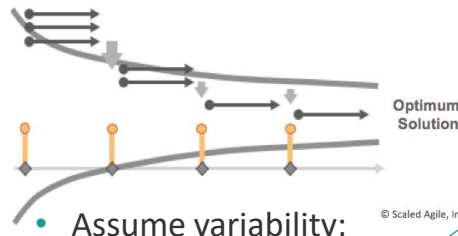
- Scaled Agile, Inc.
- 350+ Partners
- Contributors
- Community Platform



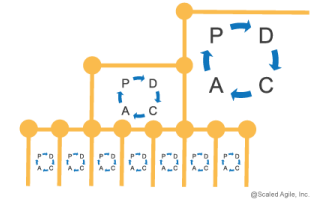
# SAFe & Agile Architecture



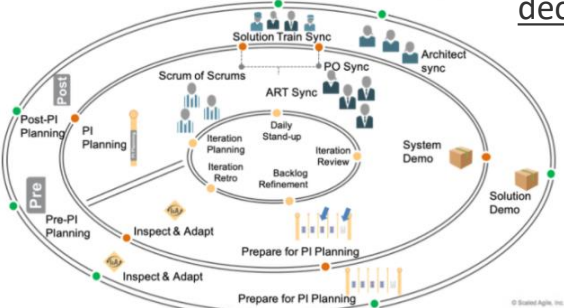
- Decentralize decision-making



- Assume variability; preserve options

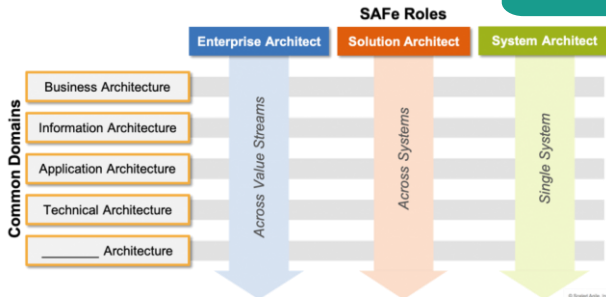


- Build incrementally with fast, integrated learning cycles



- Architecture Sync

- SAFe Architecture Roles

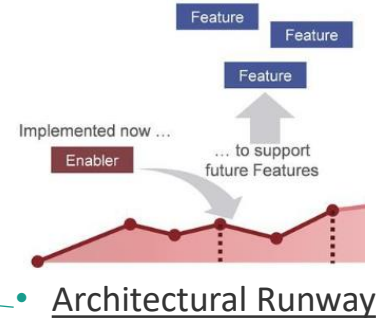


Collaborations

Values

Practices

Safe Agile Architecture



- Architectural Runway

- Balance Intentional Architecture and Emergent Design

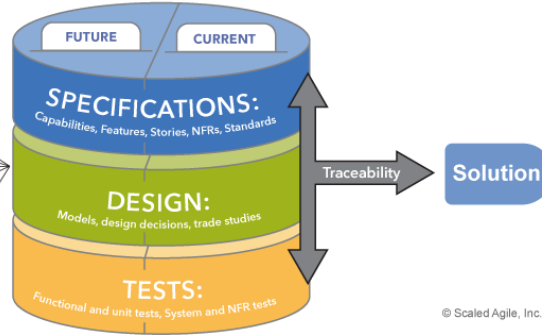


# Modeling and Tool Support

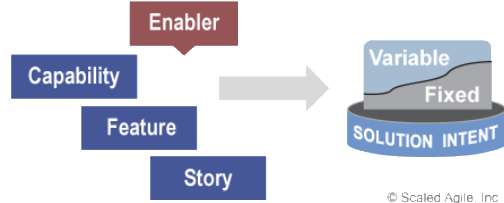


- Solution Intent

- Make solution and its intent dynamic
- Keep options open with fixed and variable Solution Intent
- Collaboratively develop the Solution Intent
- Connect Solution Intents across the supply chain
- Create minimal, but sufficient documentation



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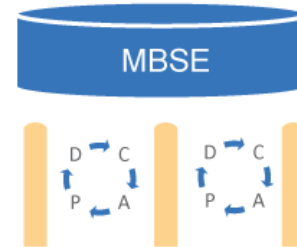
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- Developing Solution Intent

“Favoring models over documents”

“When in doubt, model it out”

- Explore alternatives and learn faster
- Support compliance and impact analysis
- Generate documentation
- Build model quality in



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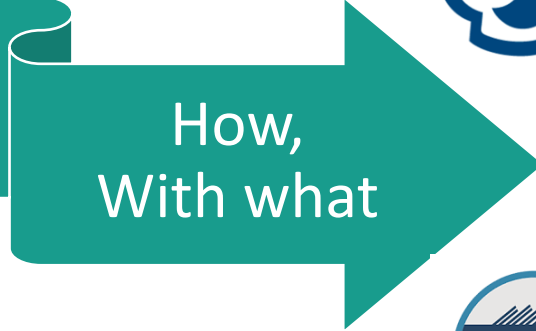
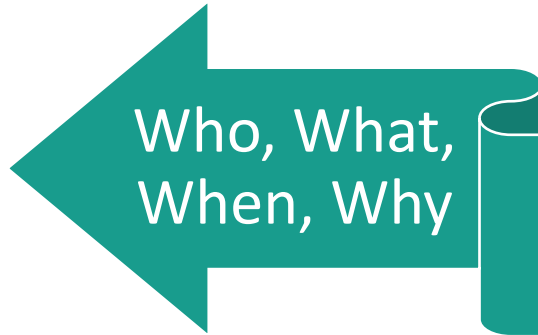
“Solution Intent evolves through collaboration”

“Keep Options Open with Fixed and Variable Solution Intent”

- Model-Based Systems Engineering



# Modeling and Tool Support (2)



Modeling



SAFe Agile Architecture  
Toolkit for Sparx MDG



Collaboration



# SAFe Agile Architecture Toolkit for Sparx

SAFe Agile Architecture Toolkit for Sparx

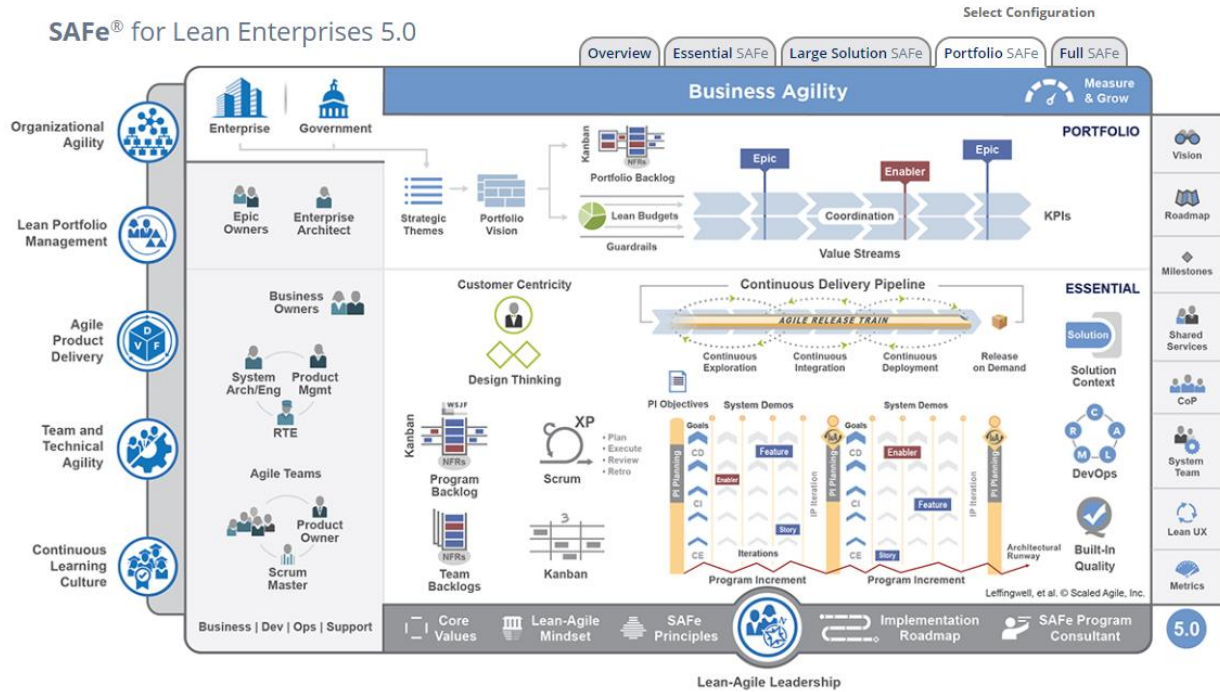




# Overview



## SAFe® for Lean Enterprises 5.0



- 4 SAFe Portfolio
  - Development Value Stream
  - Epic
  - Epic Enabler
  - Operational Value Stream
  - Operational Value Stream - End
  - Operational Value Stream - Trigger
  - Portfolio Vision
  - Strategic Theme

- 4 SAFe Large Solution
  - Capability
  - Capability Enabler
  - Solution
  - Solution Context
  - Solution Roadmap
  - Solution Train
  - Solution Vision

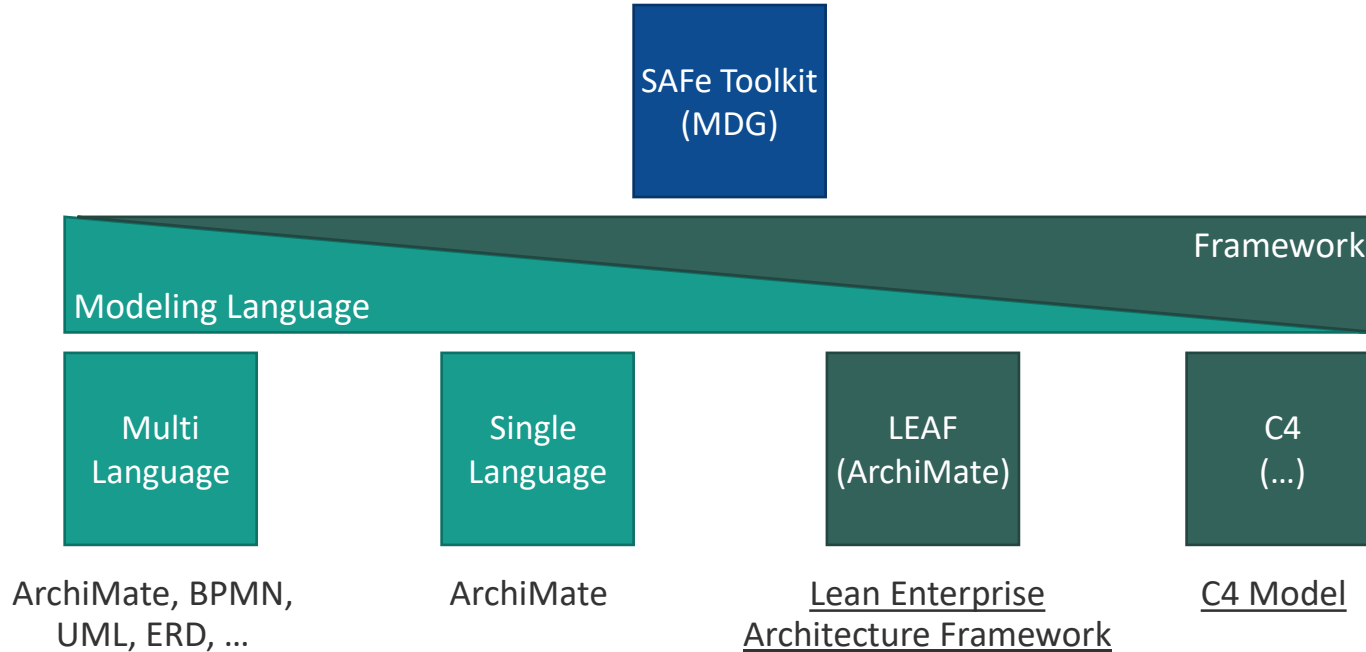
- 4 SAFe Essential
  - Agile Release Train (ART)
  - Feature
  - Feature Enabler
  - Impediment
  - Maintenance
  - Milestone / Event
  - PI
  - PI Objective
  - PI Roadmap
  - Program Vision
  - Release / Increment
  - NFR

- 4 SAFe Portfolio Canvas
  - Budget
  - Channel
  - Cost Structure
  - Customer Relationship
  - Customer Segment
  - Key Activity
  - Key Partner
  - Key Resource
  - KPI / Revenue
  - Revenue Stream

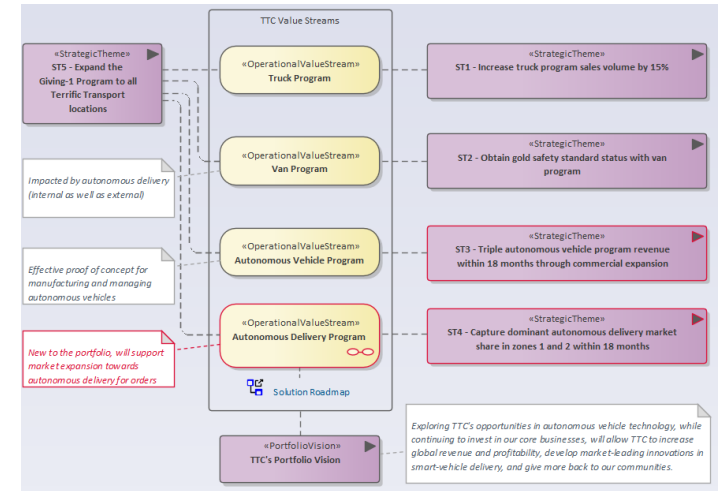
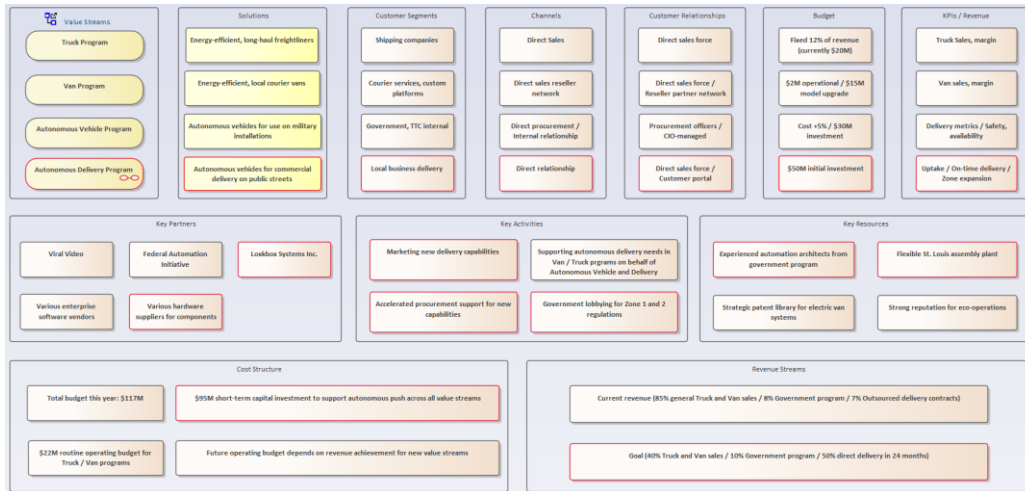
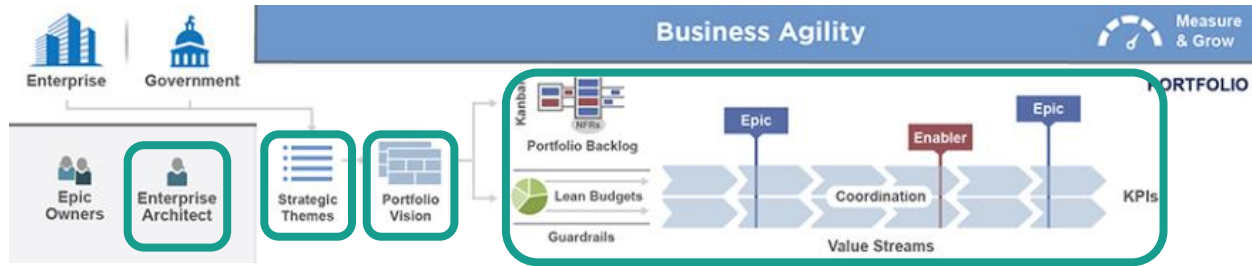
- 4 SAFe Relationships
  - Dependency
  - Owns
  - Red Wire



# Overview (2)



# Aligning architecture with business value



# Developing Solution Vision, Solution Intent, and Roadmaps

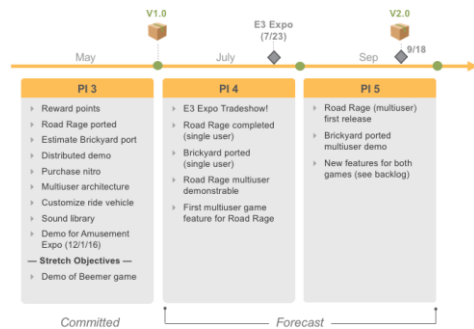


Vision: A postcard from the future

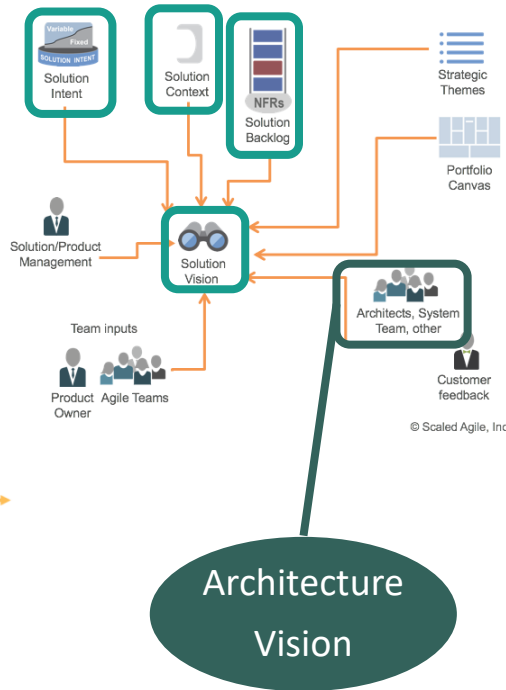


- Aspirational, yet realistic and achievable
- Motivational enough to engage others on the journey

**Result:** The teams start thinking about how to apply their strengths in order to get there.

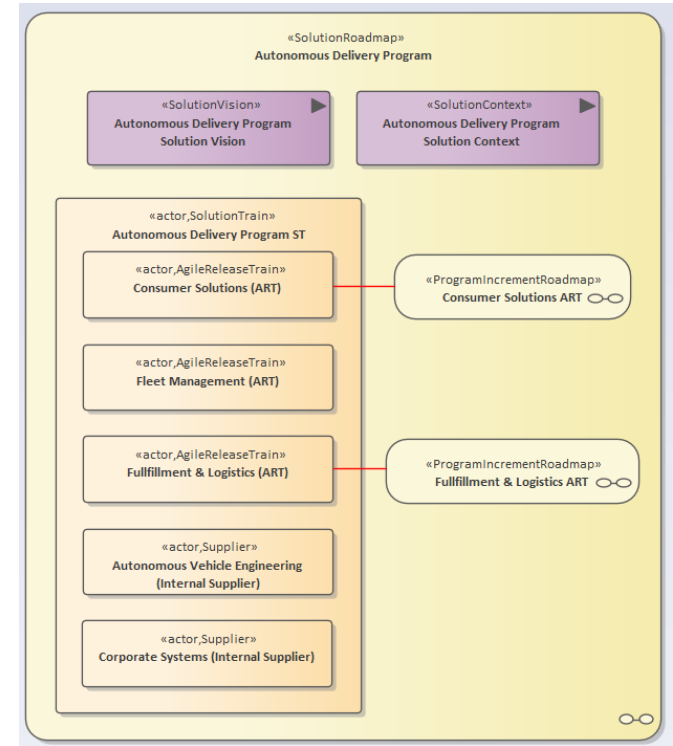


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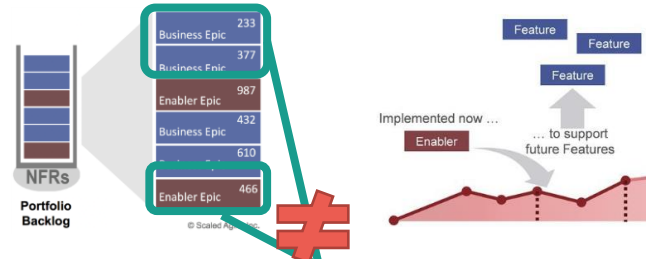
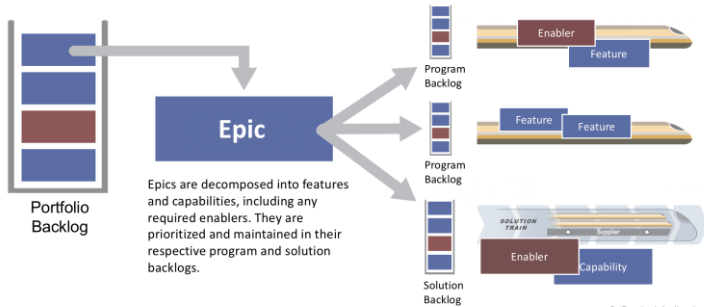


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Architecture Vision

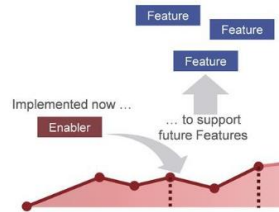


# Supporting Program Increment (PI) planning and execution



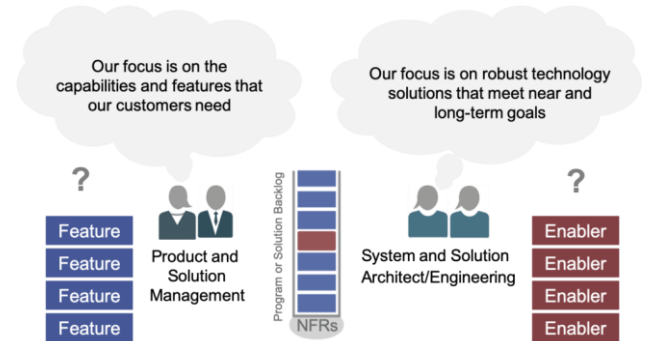
$$WSJF = \frac{\text{User - Business Value} + \text{Time Criticality} + \text{Risk Reduction and/or Opportunity Enablement}}{\text{Job Size}}$$

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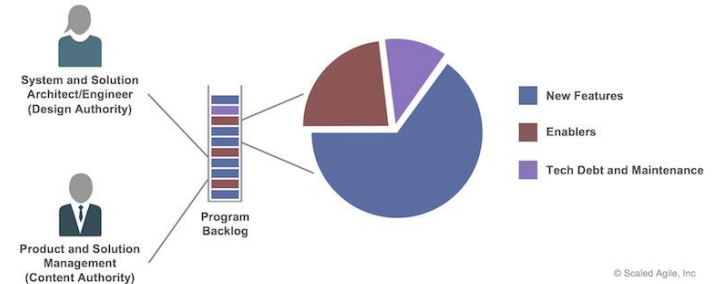


## Agile Architecture

- ROAM
  - Resolved
  - Owned
  - Accepted
  - Mitigated



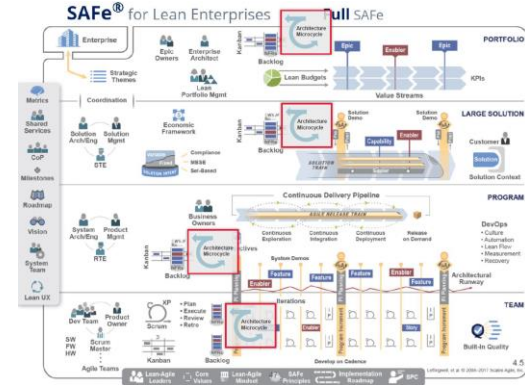
### Capacity Allocation for this PI



# A practical approach towards Agile Architecture – RCDA

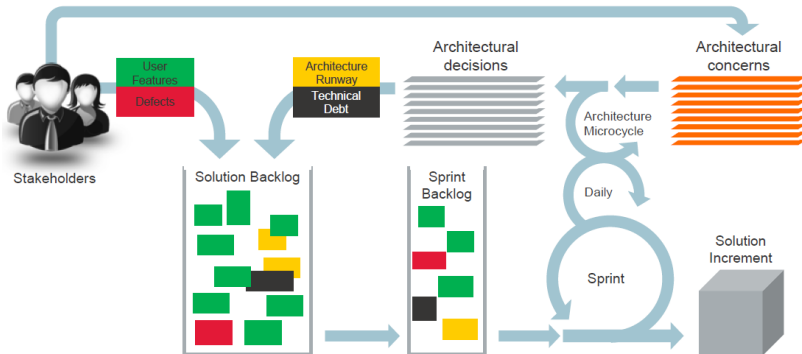


	Traditional	Agile
Development	 Big Bang	 Continuous stream of improvements
Architecture	 Big Up-Front Design	 Continuous stream of Architectural Decisions

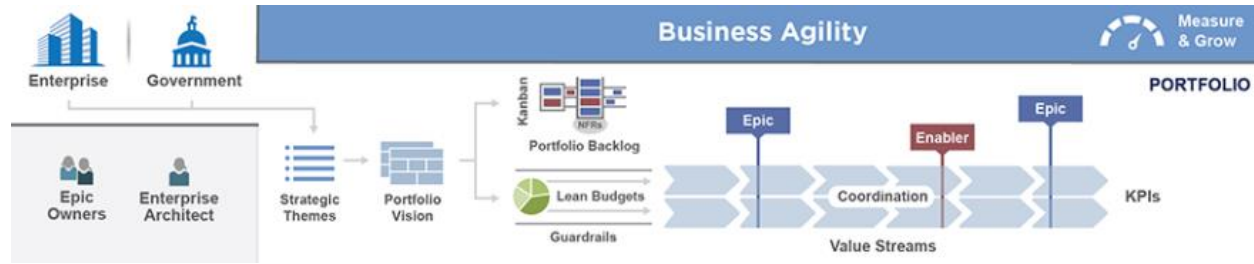


## SAFe: Lean Agile principles & RCDA

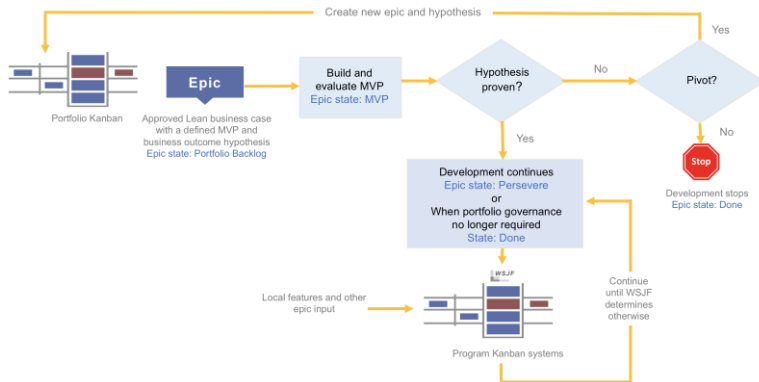
1. Take an economic view **Risk- and Cost-Driven Architecture**
2. Apply systems thinking **The Solution is a System**
3. Assume variability; preserve options **Minimal Architecture**
4. Build incrementally; fast, integrated learning cycles **Architecture Microcycle**
5. Base milestones on objective evaluation of working **Architectural Prototyping**
6. Limit WIP, reduce batches, manage queue length **Just Enough Anticipation**
7. Apply cadence, sync with cross-domain planning **Architecture Roadmapping**
8. Unlock the intrinsic motivation of knowledge workers **Architecture is Team Work**
9. Decentralize decision-making



# Supporting new Strategic Themes and Value Streams



## SAFe Lean Startup Cycle

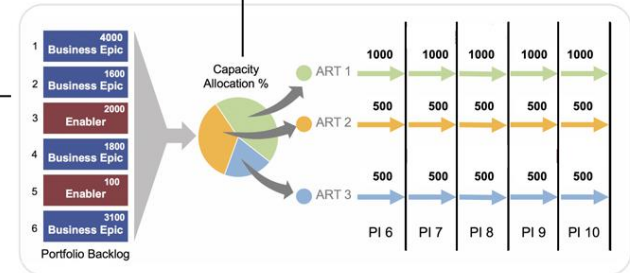


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## Epic estimates in story points

## % capacity of ARTs for new Epics \*

## ARTs PI velocity



\* % of capacity for Epics may be different for each Value Stream

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# Next Steps

SAFe Agile Architecture Toolkit for Sparx





# Next Steps



Toolkit 1.0

Workshop ?

Enterprise  
Architecture

